



Cyber Resiliency in Naval Engineering Systems

GOAL: Maintain the operability of U.S. Coast Guard ships during cyber attacks



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1. Cyber Resiliency is a Key Component of Cybersecurity

Cyber resilience acknowledges that risk can not be mitigated to reduce vulnerabilities to 0 and therefore needed to maintain the ability to perform

Risk Mitigation + Resiliency = System Performance

Therefore...

Cyber security + cyber resiliency = Cyber-Physical System Performance

Equation 1:

2. Hypothesis: Cyber Resiliency Will Reduce Ship Downtime

Naval System Cyber Resiliency: Maximizing a ship's engineering system performance during a cyber incident to ensure the minimum operating level of a vessel is maintained.

Hypothesis: Cyber resilience can be identified for Naval Engineering Systems as a parallel to cyber security to reduce potential physical system downtime caused by a cyber incident.

"Information System Resilience: The ability of an information system to continue to operate while under attack, even if in a degraded or debilitated state, and to rapidly recover operational capabilities for essential functions after a successful attack." (NIST pub.800-30)

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3. Steps to Resolve Cyber Resiliency Gaps

- 1) Discuss system needs with stakeholders
- 2) Define cybersecurity vs. cyber resiliency
- 3) Conduct System Theoretic Process Analysis (STPA)
 - 1) Define system
 - 2) Model control structure (Fig. 1)
 - 3) Identify cyber-resiliency gaps
 - 4) Create cyber-resiliency requirements
- 4) Generate scenario-based recommendations

4. Apply a Holistic System Model to Test Cyber Resiliency

Through modeling a system's control structure, cyber-resiliency gaps can be identified. Necessary cyber-resilience requirements based on the control structure can then be created. See Figure 1 for control structure

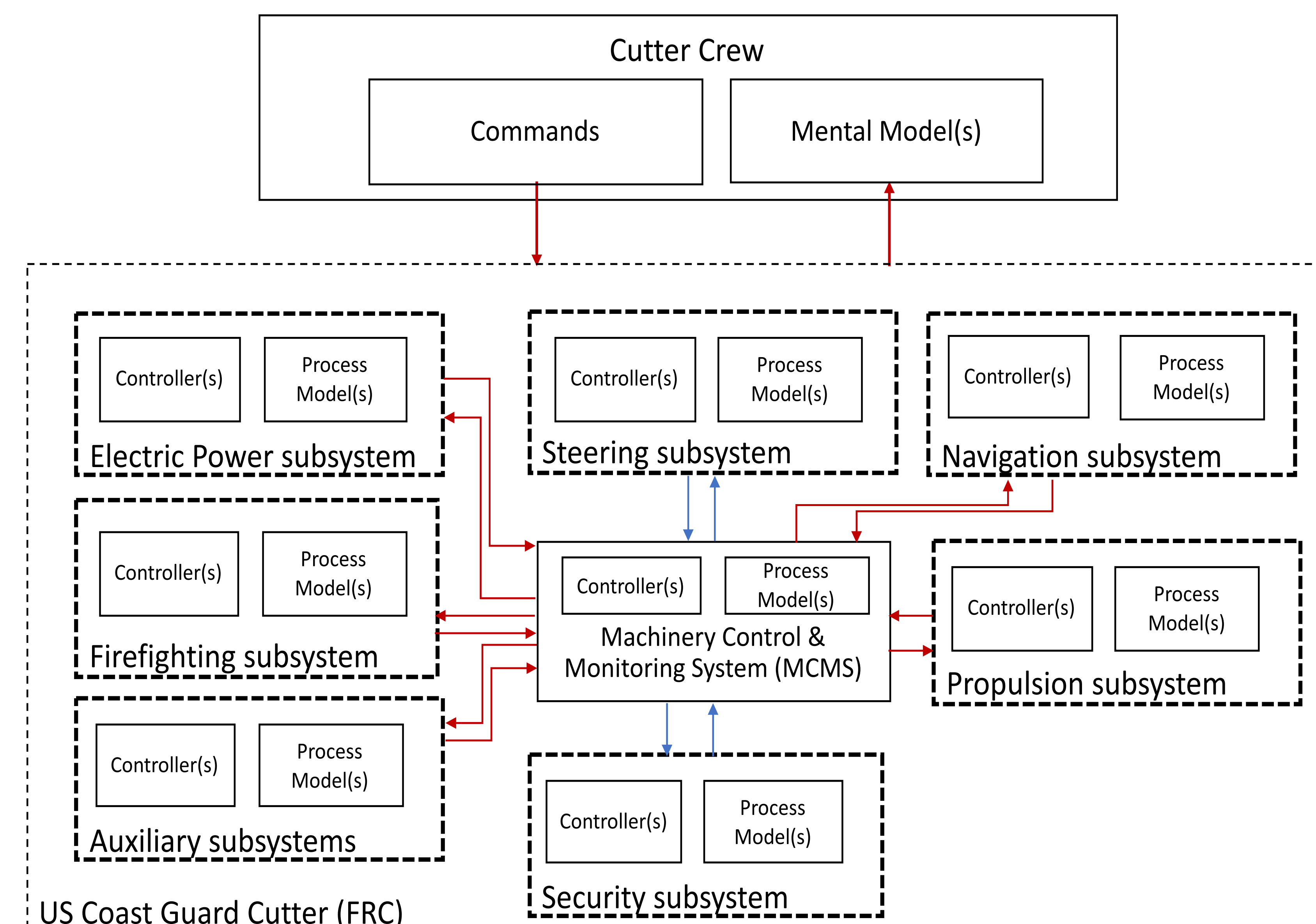


Figure 1: System Boundaries (dashed lines) & Interactions (Red line indicates control & feedback; Blue line indicates information transmission)

5. Lessons for Implementing Cyber Resiliency Practices with Cybersecurity

- 1) Cybersecurity & cyber resiliency are crucial to a system's 'uptime'; it's not an either-or choice.
 - 1.1) Cyber resiliency is tested when a cyber-attack occurs. Cybersecurity is tested when cyber-attacks don't occur.
- 2) Managers should select and prioritize key functions that must have cyber-resiliency for their system to deliver its intended value. Then create testable scenarios of detection, response, and recovery.
- 3) Resilience is not enough to respond to a cyber attack. Cyber attacks could disrupt multiple systems simultaneously and degrade organizational performance. Cyber resilience is required of all socio-technical systems within an organization.